Strategic Issues & Prioritization Process

CITY OF Lakeland
www.lakelandgov.net

Department Strategic Topics

Fire Inspection Rates

Long-Term Efforts for Commercial Service

Downtown Master Planning

Homelessness Initiative

Enhancing Public Access to the Downtown Core (Parking)

PRWC (alternative water)

Station 8 Funding

Expansion, Development & Incentives (Water Utilities)

Wage Study Implementation

Tiny House Initiatives & Current Regulations

Fire Training Center Master Plan

Broadband Initiative

Long-Term Parks Planning

South Wabash Funding

Strategic FDOT Transportation Project Costs

Solid Waste & Recycling Rates

Airport Master Plan & Considerations

10 Acres Infrastructure & Downtown Infrastructure

Department Strategic Topics
Economic Opportunity Goal

Downtown Master Planning

Broadband Initiative

10 Acres Infrastructure & Downtown Infrastructure

Department Strategic Topics
Quality of Life Goal

Homelessness Initiative

Enhancing Public Access to the Downtown Core (Parking)

PRWC (alternative water)

Station 8 Funding

Long-Term Parks Planning

Expansion, Development & Incentives (Water Utilities)

Fire Training Center Master Plan

Fire Inspection Rates

South Wabash Funding

Solid Waste & Recycling Rates

Strategic FDOT Transportation Project Costs

Department Strategic Topics
Growth Management Goal

Tiny House Initiatives & Current Regulations

Long-Term Efforts for Commercial Service

Airport Master Plan & Considerations

Department Strategic Topics
Governance Goal

Wage Study Implementation

City Commission Strategic Topics

Florida Polytechnic Master Planning & Strategies to Attract Targeted Industries

Vision Zero (Transportation)

Education (potential City assistance)

RP Funding Center and related site development

Sign Ordinance (bus bench and shelter advertising)

PAL Facility (Long-Term Plan)

Downtown Height Restrictions (increase)

Additional Homestead Exemption (budgetary impacts)

Decriminalization of Marijuana

Hospital Dividend (reduce dependency)

Comprehensive Plan - Land Development Regulations

Promotional/Marketing items for City of Lakeland (reduce expenses)

CRA (for projects funded outside the primary scope of the CRA, transfer future related operational expenses to appropriate departments/divisions

Plasma Gasification (garbage into gas products) – Solid Waste & Lakeland Electric

Community Mentorship Program (One Lakeland)

Open container allowance for downtown activities/events

Recurring Operational Expenses (reduce)

Lake Wire Master Planning

Millage Rate Decrease

Arts in Community (funding)

Incentives for new business attraction and job creation (tax abatements, utility incentives, etc.)

Aerospace Academy (cultivate partnerships)

Impact Fees (restaurants and small businesses)

Lakeland Cultural Center

Tree Ordinance

City Commission Strategic Topics Fiscal Management Goal

Additional Homestead Exemption (budgetary impacts)

Hospital Dividend (reduce dependency)

Promotional/Marketing items for City of Lakeland (reduce expenses)

Recurring Operational Expenses (reduce)

Millage Rate Decrease

Impact Fees (restaurants and small businesses)

City Commission Strategic Topics
Economic Opportunity Goal

Florida Polytechnic
Master Planning &
Strategies to Attract
Targeted Industries

Open container allowance for
downtown activities/events

Incentives for new business
attraction and job creation (tax
abatements, utility incentives,
etc.)

City Commission Strategic Topics
Quality of Life Goal

PAL Facility (Long-Term Plan)

Vision Zero (Transportation)

RP Funding Center and related site development

Plasma Gasification (garbage into gas products) – Solid Waste & Lakeland Electric

Community Mentorship Program (One Lakeland)

Lakeland Cultural Center

Arts in Community (funding)

Aerospace Academy (cultivate partnerships)

City Commission Strategic Topics
Growth Management Goal

Downtown Height Restrictions (increase)

Sign Ordinance (bus bench and shelter advertising)

Comprehensive Plan - Land Development Regulations

CRA (for projects funded outside the primary scope of the CRA, transfer future related operational expenses to appropriate departments/divisions

Tree Ordinance

Lake Wire Master Planning

City Commission Strategic Topics Governance Goal

Education (potential City assistance)

Decriminalization of Marijuana

Wrap-Up/Next Steps

Tony Delgado
City Manager

CITY OF Lakeland
www.lakelandgov.net

What's Next?

- City Commission Business Plan Retreat – May 1st & 2nd
- Set Maximum Millage Rate for TRIM Notice – July 16th
- Staff Development of Proposed FY19 Annual Budget - June/July
- Departmental Budget Workshops – June 1st – 15th
- Finalize Proposed FY19 Budget – Mid-Late August
- Proposed FY19 Budget Presentations & Public Hearings - 6:00 PM on Sept. 6th & Sept. 20th
- Start of Fiscal Year19 - October 1st

Special Thanks

- Facilitator Dr. Bob Lee
- Dr. Larry Ross & each of the Economy & Legislation Speakers
- Senior Leadership Speakers
- Office of Management & Budget Staff
- The R.P. Funding Center Staff
- Spectra by Comcast-Spectacor Food Service
- DoIT Staff
- City Staff & Public Attendees
- Last but not least – **Mayor & City Commission!**